

# Tubac Fire District

2227 E I-19 Frontage Rd  
Tubac, AZ 85646  
520.398.2255



## Monthly Financial Report – September 2019

Attached are the following for your information and review:

1. Balance Sheet as of September 30, 2019.
2. Summary of Reconciled Cash Balances as of September 30, 2019.
3. Income Statement of Revenues and Expenditures for September 30, 2019, including budget to actual and year-to-date balances.
4. Income vs. Expenses Graph for September 2019.
5. Fixed Asset Additions and Disposals for FY 19/20.
6. Liabilities & Securities for FY 19/20.
7. Fleet Repairs & Maintenance Expenses.
8. Station Utilities, Supplies, and Repairs & Maintenance Expenses.
9. Board Presentation.
10. Monthly Disbursement Report.
11. 12-Month Cash Flow.

### Key points:

- Santa Cruz County revenue for September was \$17,475 which was \$11,551 under budget.
- Non-Levy revenue was \$61,615 which was over budget by \$8,364.
- Expenses for September totaled \$252,244 which was under budget by \$29,543.
  - Personnel expenses were under budget due to no wildland deployments.
- Fiscal year revenues are \$172,783 which is \$189,466 under budget.
  - Wildland revenues are under budget by \$145,952 due to fewer than anticipated deployments.
- Fiscal year expenses are \$944,048 which is \$16,254 over budget.

Please contact the Finance Director for any questions or concerns regarding this report.

**This report and the attached detail reports have been reviewed and approved by the Fire Board.**

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Board Clerk

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Date

**Tubac Fire District**  
**Balance Sheet**  
**As of September 30, 2019**

	Sep 30, 19	Aug 31, 19	\$ Change	Sep 30, 18	\$ Change
<b>ASSETS</b>					
<b>Current Assets</b>					
<b>Checking/Savings</b>					
1072 · Bill.com Money Out Clearing	0.00	180.00	-180.00	0.00	0.00
1127 · Cash with County Treasurer	14,235.39	7,446.61	6,788.78	-30,476.75	44,712.14
1129 · Operational	437,181.86	603,091.31	-165,909.45	232,968.52	204,213.34
1130 · Savings Acct.	728,170.22	728,122.35	47.87	925,281.18	-197,110.96
1131 · Bond Account	227,683.32	224,275.34	3,407.98	206,731.16	20,952.16
<b>Total Checking/Savings</b>	<b>1,407,270.79</b>	<b>1,563,115.61</b>	<b>-155,844.82</b>	<b>1,334,504.11</b>	<b>72,766.68</b>
<b>Accounts Receivable</b>					
1245 · Property Tax Receivable	224,874.64	224,874.64	0.00	224,874.64	0.00
1200 · Wildland Receivable	0.00	0.00	0.00	437,093.66	-437,093.66
1205 · Other Receivables	17,783.25	28,229.15	-10,445.90	17,783.25	0.00
1250 · Ambulance Receivable	173,719.08	213,226.79	-39,507.71	127,671.59	46,047.49
1251 · Allowance for Ambulance Receiv	-20,903.66	-25,657.63	4,753.97	-15,362.75	-5,540.91
<b>Total Accounts Receivable</b>	<b>395,473.31</b>	<b>440,672.95</b>	<b>-45,199.64</b>	<b>792,060.39</b>	<b>-396,587.08</b>
<b>Other Current Assets</b>					
1400 · Prepaid Expense	58,261.12	26,960.50	31,300.62	25,709.99	32,551.13
1499 · Undeposited Funds	0.00	0.00	0.00	-11,577.66	11,577.66
<b>Total Other Current Assets</b>	<b>58,261.12</b>	<b>26,960.50</b>	<b>31,300.62</b>	<b>14,132.33</b>	<b>44,128.79</b>
<b>Total Current Assets</b>	<b>1,861,005.22</b>	<b>2,030,749.06</b>	<b>-169,743.84</b>	<b>2,140,696.83</b>	<b>-279,691.61</b>
<b>Fixed Assets</b>					
1711 · Land - Non-depreciable	257,352.00	257,352.00	0.00	257,352.00	0.00
1745 · AD - Equipment	-1,186,584.67	-1,186,584.67	0.00	-1,186,584.67	0.00
1735 · AD - Vehicles	-2,863,022.30	-2,863,022.30	0.00	-2,888,021.30	24,999.00
1725 · AD - Building	-1,661,794.19	-1,661,794.19	0.00	-1,661,794.19	0.00
1730 · Vehicles	3,541,304.90	3,541,304.90	0.00	3,237,871.00	303,433.90
1740 · Equipment	1,520,769.58	1,520,769.58	0.00	1,405,854.76	114,914.82
1720 · Buildings & Improvements	6,314,708.00	6,314,708.00	0.00	6,314,708.00	0.00
<b>Total Fixed Assets</b>	<b>5,922,733.32</b>	<b>5,922,733.32</b>	<b>0.00</b>	<b>5,479,385.60</b>	<b>443,347.72</b>
<b>Other Assets</b>					
1915 · Deferred outflows - PSPRS	1,327,433.00	1,327,433.00	0.00	1,327,433.00	0.00
<b>Total Other Assets</b>	<b>1,327,433.00</b>	<b>1,327,433.00</b>	<b>0.00</b>	<b>1,327,433.00</b>	<b>0.00</b>
<b>TOTAL ASSETS</b>	<b>9,111,171.54</b>	<b>9,280,915.38</b>	<b>-169,743.84</b>	<b>8,947,515.43</b>	<b>163,656.11</b>
<b>LIABILITIES &amp; EQUITY</b>					
<b>Liabilities</b>					
<b>Current Liabilities</b>					
<b>Accounts Payable</b>					
2000 · Accounts Payable	17,713.44	16,561.42	1,152.02	18,953.41	-1,239.97
<b>Total Accounts Payable</b>	<b>17,713.44</b>	<b>16,561.42</b>	<b>1,152.02</b>	<b>18,953.41</b>	<b>-1,239.97</b>
<b>Credit Cards</b>					
2010 · Bank of America Credit Card	2,366.03	3,891.75	-1,525.72	4,498.57	-2,132.54
<b>Total Credit Cards</b>	<b>2,366.03</b>	<b>3,891.75</b>	<b>-1,525.72</b>	<b>4,498.57</b>	<b>-2,132.54</b>
<b>Other Current Liabilities</b>					
2030 · Compensated Absences Payable	205,164.67	205,164.67	0.00	205,164.67	0.00
2020 · Accrued Wages	45,661.21	45,661.21	0.00	45,327.24	333.97
2315 · Deferred Inflows - PSPRS	452,650.00	452,650.00	0.00	452,650.00	0.00
2100 · Payroll Liabilities	71,083.71	67,299.56	3,784.15	51,104.22	19,979.49
2111 · Direct Deposit Liabilities	93.00	93.00	0.00	93.00	0.00
<b>Total Other Current Liabilities</b>	<b>774,652.59</b>	<b>770,868.44</b>	<b>3,784.15</b>	<b>754,339.13</b>	<b>20,313.46</b>
<b>Total Current Liabilities</b>	<b>794,732.06</b>	<b>791,321.61</b>	<b>3,410.45</b>	<b>777,791.11</b>	<b>16,940.95</b>

**Tubac Fire District**  
**Balance Sheet**  
As of September 30, 2019

	Sep 30, 19	Aug 31, 19	\$ Change	Sep 30, 18	\$ Change
<b>Long Term Liabilities</b>					
2330 · Ambulance Lease Payable	195,131.69	195,131.69	0.00	0.00	195,131.69
2355 · Net Pension Liability - PSPRS	2,059,837.00	2,059,837.00	0.00	2,059,837.00	0.00
2320 · Bond Payable	3,800,000.00	3,800,000.00	0.00	4,125,000.00	-325,000.00
<b>Total Long Term Liabilities</b>	<u>6,054,968.69</u>	<u>6,054,968.69</u>	<u>0.00</u>	<u>6,184,837.00</u>	<u>-129,868.31</u>
<b>Total Liabilities</b>	6,849,700.75	6,846,290.30	3,410.45	6,962,628.11	-112,927.36
<b>Equity</b>					
3001 · Fund Equity	5,227,658.59	5,227,658.59	0.00	4,558,998.30	668,660.29
3510 · Unreserved	1,693,382.73	1,693,382.73	0.00	1,693,382.73	0.00
3530 · Reserved - Bond	-3,924,665.67	-3,924,665.67	0.00	-3,924,665.67	0.00
Net Income	-734,904.86	-561,750.57	-173,154.29	-342,828.04	-392,076.82
<b>Total Equity</b>	<u>2,261,470.79</u>	<u>2,434,625.08</u>	<u>-173,154.29</u>	<u>1,984,887.32</u>	<u>276,583.47</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<u><u>9,111,171.54</u></u>	<u><u>9,280,915.38</u></u>	<u><u>-169,743.84</u></u>	<u><u>8,947,515.43</u></u>	<u><u>163,656.11</u></u>

**Tubac Fire District**  
**Summary of Reconciled Cash Balances**  
 Period Ending 09/30/2019

	Bank of America Checking	Santa Cruz County General Fund	Bank of America Savings	Santa Cruz County Bond Account
	<u>9/30/2019</u>	<u>9/30/2019</u>	<u>9/30/2019</u>	<u>9/30/2019</u>
<b>Beginning Balance</b>	622,011.20	7,446.61	728,122.35	224,275.34
<b>Cleared Transactions</b>				
<b>Checks and Payments</b>	(302,456.17)	(7,446.61)	-	-
<b>Deposits and Credits</b>	120,699.69	14,235.39	47.87	3,407.98
<b>Total Cleared Transactions</b>	<u>(181,756.48)</u>	<u>6,788.78</u>	<u>47.87</u>	<u>3,407.98</u>
<b>Cleared Balance</b>	<u><u>440,254.72</u></u>	<u><u>14,235.39</u></u>	<u><u>728,170.22</u></u>	<u><u>227,683.32</u></u>
<b>Uncleared Transactions</b>				
<b>Checks and Payments</b>	(3,072.86)	-	-	-
<b>Deposits and Credits</b>	-	-	-	-
<b>Total Uncleared Transactions</b>	<u>(3,072.86)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Register Balance as of 9/30/2019</b>	<u><u>437,181.86</u></u>	<u><u>14,235.39</u></u>	<u><u>728,170.22</u></u>	<u><u>227,683.32</u></u>

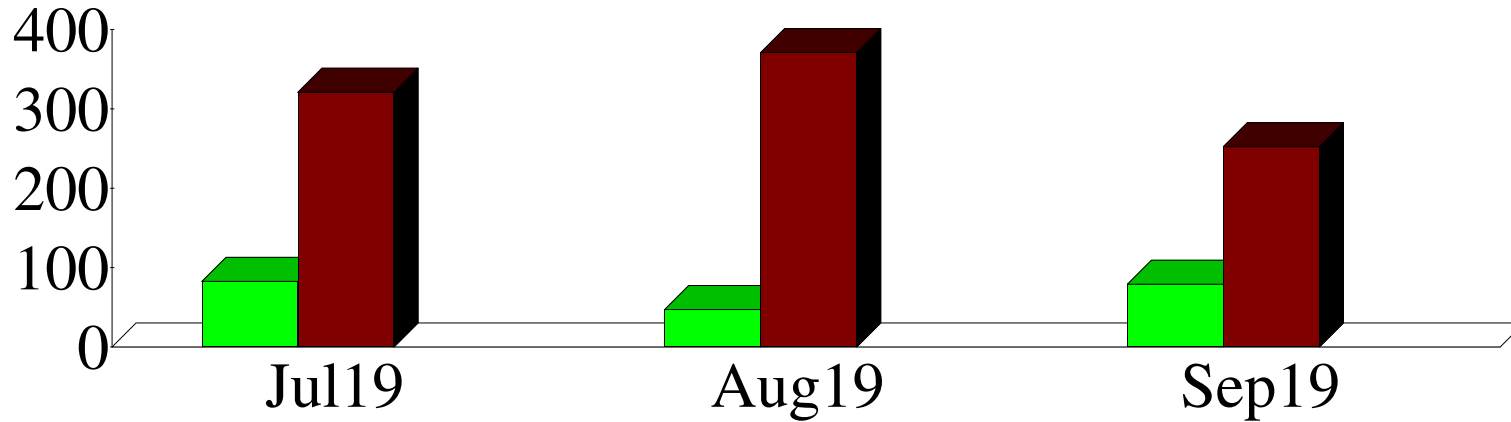
**Tubac Fire District**  
**Profit & Loss Budget Performance**  
**September 2019**

	Sep 19	Budget	\$ Over Budget	Jul - Sep 19	YTD Budget	\$ Over Budget	Annual Budget
<b>Ordinary Income/Expense</b>							
<b>Income</b>							
<b>Tax Revenues</b>	17,475.09	29,026.47	-11,551.38	36,360.38	54,704.84	-18,344.46	3,102,269.21
<b>Non Tax Levy Revenue</b>	61,614.76	53,250.33	8,364.43	172,782.56	362,248.03	-189,465.47	1,044,001.00
<b>Total Income</b>	79,089.85	82,276.80	-3,186.95	209,142.94	416,952.87	-207,809.93	4,146,270.21
<b>Gross Profit</b>	79,089.85	82,276.80	-3,186.95	209,142.94	416,952.87	-207,809.93	4,146,270.21
<b>Expense</b>							
<b>Personnel Expenses</b>	202,900.07	222,137.00	-19,236.93	730,286.01	740,721.00	-10,434.99	2,733,365.00
<b>Buildings &amp; Land</b>	13,166.01	15,666.00	-2,499.99	39,975.85	47,006.00	-7,030.15	188,000.00
<b>Vehicles &amp; Equipment</b>	13,848.42	18,876.00	-5,027.58	79,843.41	56,616.00	23,227.41	226,500.00
<b>Communications &amp; I.T.</b>	10,468.91	5,292.00	5,176.91	28,937.54	15,872.00	13,065.54	63,500.00
<b>Travel &amp; Training</b>	3,296.52	7,775.00	-4,478.48	30,607.04	23,325.00	7,282.04	64,950.00
<b>Managerial Expenses</b>	12,497.33	11,208.00	1,289.33	35,667.93	33,626.00	2,041.93	134,498.00
<b>Grant Expenses</b>	820.85	833.00	-12.15	2,290.85	2,503.00	-212.15	10,000.00
<b>Total Expense</b>	256,998.11	281,787.00	-24,788.89	947,608.63	919,669.00	27,939.63	3,420,813.00
<b>Net Ordinary Income</b>	-177,908.26	-199,510.20	21,601.94	-738,465.69	-502,716.13	-235,749.56	725,457.21
<b>Other Income/Expense</b>							
<b>Other Expense</b>							
8000 - Bad Debt Expense	-4,753.97			-11,685.83			
8010 - Bond Interest	0.00	0.00	0.00	8,125.00	8,125.00	0.00	58,251.00
<b>Total Other Expense</b>	-4,753.97	0.00	-4,753.97	-3,560.83	8,125.00	-11,685.83	58,251.00
<b>Net Other Income</b>	4,753.97	0.00	4,753.97	3,560.83	-8,125.00	11,685.83	-58,251.00
<b>Net Income</b>	<b>-173,154.29</b>	<b>-199,510.20</b>	<b>26,355.91</b>	<b>-734,904.86</b>	<b>-510,841.13</b>	<b>-224,063.73</b>	<b>667,206.21</b>

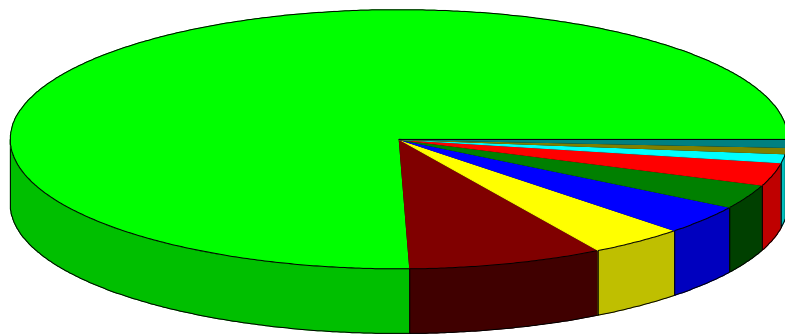
## Income and Expense by Month July through September 2019



\$ in 1,000's



### Expense Summary July through September 2019



By Account

Personnel Expenses	76.41%
Vehicles & Equipment	8.35
Buildings & Land	4.18
Managerial Expenses	3.73
Travel & Training	3.20
Communications & I.T.	3.03
8000 · Bad Debt E	\$-11,685.83
8010 · Bond Interest	0.85
Grant Expenses	0.24
<b>Sub-Total</b>	<b>\$944,047.80</b>

Tubac Fire District  
Fixed Assets Additions and Disposals

**Recorded in fixed asset accounts:**

Account Number	Account name	Addition/(Disposal) Amount	Description of Asset
1730	Vehicles	\$ 17,416.90	Tax on new ambulance
<b>TOTALS</b>		<b>\$ 17,416.90</b>	

Prepared

10/22/2019 Melissa Tomlinson, Finance Director.

**TUBAC FIRE DISTRICT**  
**Liabilities and Securities - FY19/20**

LIABILITIES						
Description	TOTAL PRICE	CURRENT BALANCE	INTEREST RATE	FY19/20 PAYMENTS	NEXT PAYMENT	DATE OF PAYOFF
Bond	\$6,795,000.00	\$3,800,000.00	5.00%	\$325,000.00	1/1/2020	7/1/2028
Lease Payable	\$195,131.69	\$195,131.69	3.71%	\$0.00	2/1/2020	2/1/2026
<b>Totals</b>		<b>\$3,995,131.69</b>		<b>\$325,000.00</b>		

SECURITIES				
Broker	CUSIP #	Description	Market Value	Maturity Date
<b>Totals</b>			<b>\$0.00</b>	

☞ Net balance owed = **\$3,995,131.69**



**Tubac Fire District**  
**Fleet Repairs & Maintenance**  
**September 2019**

<u>Date</u>	<u>Source Name</u>	<u>Memo</u>	<u>Amount</u>
<b>Apparatus</b>			
<b>Ambulance 1053</b>			
09/05/2019	Luna's Auto Service	Inner Tire Repair vehicle 1053	30.00
09/19/2019	Raymundo Gomez	Window Tint Unit 1053	60.00
Total Ambulance 1053			90.00
<b>Ambulance 1054</b>			
09/12/2019	B & B Selectcom, Inc.	install Mobile radio	204.35
09/19/2019	Raymundo Gomez	Window Tint Unit 1054	60.00
09/20/2019	Amazon		15.95
Total Ambulance 1054			280.30
<b>Brush 1023</b>			
09/20/2019	Amazon		63.24
Total Brush 1023			63.24
<b>Pumper 1005</b>			
09/19/2019	RWC Group	Relay Elec	77.96
Total Pumper 1005			77.96
<b>Rescue 1039</b>			
09/19/2019	Watson Chevrolet	Repairs Unit 1039	749.45
Total Rescue 1039			749.45
<b>Type 1 Engine 1042</b>			
09/13/2019	Merle's Automotive Supply	Back up alarm	23.88
Total Type 1 Engine 1042			23.88
<b>Type 1 Engine 1044</b>			
09/13/2019	Merle's Automotive Supply	Battery	370.00
09/16/2019	Merle's Automotive Supply	Battery- STUD	292.41
Total Type 1 Engine 1044			662.41
Total Apparatus			1,947.24
<b>TOTAL</b>			<b>1,947.24</b>

**Tubac Fire District**  
**Station Utilities, Supplies, and Repairs & Maintenance**  
**September 2019**

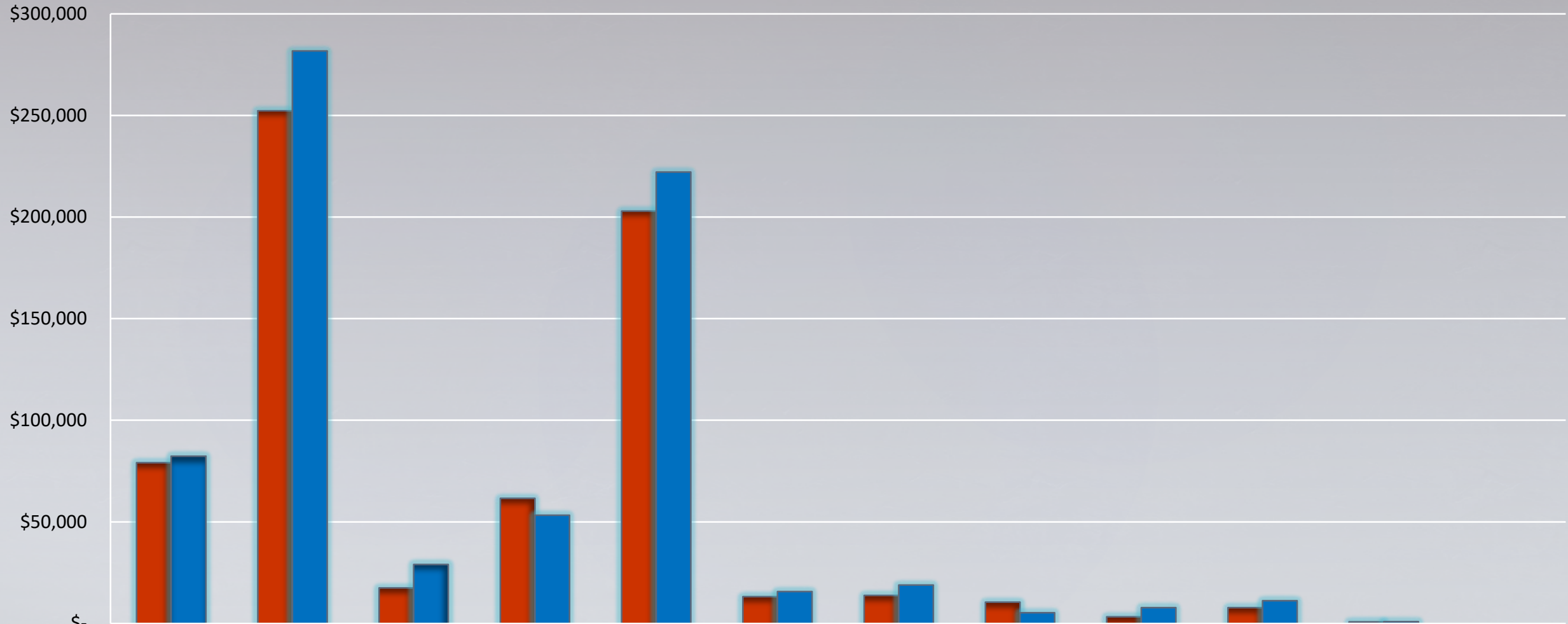
Date	Source Name	Memo	Amount
<b>Stations</b>			
<b>Station 1</b>			
09/10/2019	Merle's Automotive Supply	Fuse, Tool, Filter	29.54
09/10/2019	Century Link 326B	Internet for Station 1 September 2019	162.87
09/10/2019	Creative Environments Land...	Station Maintenance Stations 1	200.00
09/12/2019	Brady Industries	Cleaning Supplies	449.38
09/12/2019	EPCOR	July Water Bill Station 1	44.97
09/18/2019	Unisource Energy Services (...)	Acc #3813500000: 8/15/19 to 9/17/19 service d...	687.20
09/18/2019	Unisource Energy Services (...)	Acct No. 9658140000 Gas service for Station 1: ...	22.06
09/18/2019	Unisource Energy Services (...)	Acct No. 4637130000 Gas service for Station 1: ...	22.75
09/19/2019	Direct TV - 9236	TV for period 9/18/19 to 10/17/19	134.97
09/20/2019	Simply Bits, LLC	CA17981 Internet and long distance September ...	782.31
09/20/2019	Simply Bits, LLC	CA24339 Internet and long distance September ...	974.89
09/25/2019	Waste Management of Tucson	Trash Service For Station 1	184.89
09/30/2019	Century Link 8386	Internet Station 1 Oct 2019	3.91
Total Station 1			3,699.74
<b>Station 2</b>			
09/01/2019	Central Alarm	Access control full service 9.1.19-9.30.19	60.00
09/05/2019	C & D Garage Doors	repairs to bay door at station 2	230.00
09/10/2019	Terminix	Pest Control September 2019 for Station 2	101.00
09/10/2019	Century Link 011B	Monthly Internet for Station 2 September 2019	62.36
09/10/2019	Creative Environments Land...	Station Maintenance Stations 2	200.00
09/16/2019	Liberty Utilities #813420195...	#8134201956-305894 Water Service 08/10/19 to...	322.80
09/24/2019	Unisource Energy Services (...)	Acc #6536110000: 8/21/19 to 9/23/19 service d...	189.33
09/24/2019	Unisource Energy Services (...)	Acc #6536110000: 8/21/19 to 9/23/19 service d...	800.84
09/25/2019	Waste Management of Tucson	Trash Service For Station 2	189.39
09/27/2019	Arizona Propane	Station 2	360.62
09/28/2019	Direct TV - 9885	Station 2 TV 9/27/19-10/26/19	141.97
Total Station 2			2,658.31
<b>Station 3</b>			
09/03/2019	Direct TV - 0393	TV for period 09/02/19-10/01/19	141.97
09/09/2019	Liberty Utilities #813420719...	#8134207196-305894 water service 07.30.19 to ...	163.28
09/10/2019	Terminix	Pest Control September 2019 for Station 3	126.00
09/13/2019	Empire Southwest	Generator Maintenance Station 3	598.62
09/20/2019	Simply Bits, LLC	CA24338 Internet and long distance September ...	894.75
09/20/2019	Amazon		9.99
09/20/2019	Amazon		154.03
09/20/2019	Amazon		74.58
09/27/2019	Merle's Automotive Supply	Battery Post	121.06
09/30/2019	Canyon Disposal, Inc.	Trash disposal services September	227.70
Total Station 3			2,511.98
<b>Station 4</b>			
09/06/2019	Direct TV - 2827	Monthly TV for Station 4	141.97
09/09/2019	Liberty Utilities #813420723...	#8134207237-305894 for water service 07.31.19...	486.06
09/10/2019	Terminix	Pest Control September 2019 for Station 4	121.00
09/13/2019	Empire Southwest	Generator Maintenance Station 4	598.62
09/20/2019	Simply Bits, LLC	CA24337 Internet and long distance September ...	386.75
09/20/2019	Amazon		127.00
09/27/2019	Unisource Energy Services (...)	Acc #7390105230: 8/23/19 to 9/25/19 service d...	684.42
09/27/2019	Arizona Propane	Station 4	669.59
09/27/2019	Merle's Automotive Supply	Battery post	121.06
Total Station 4			3,336.47
Total Stations			12,206.50
<b>TOTAL</b>			<b>12,206.50</b>

# Financial Report

## September 2019

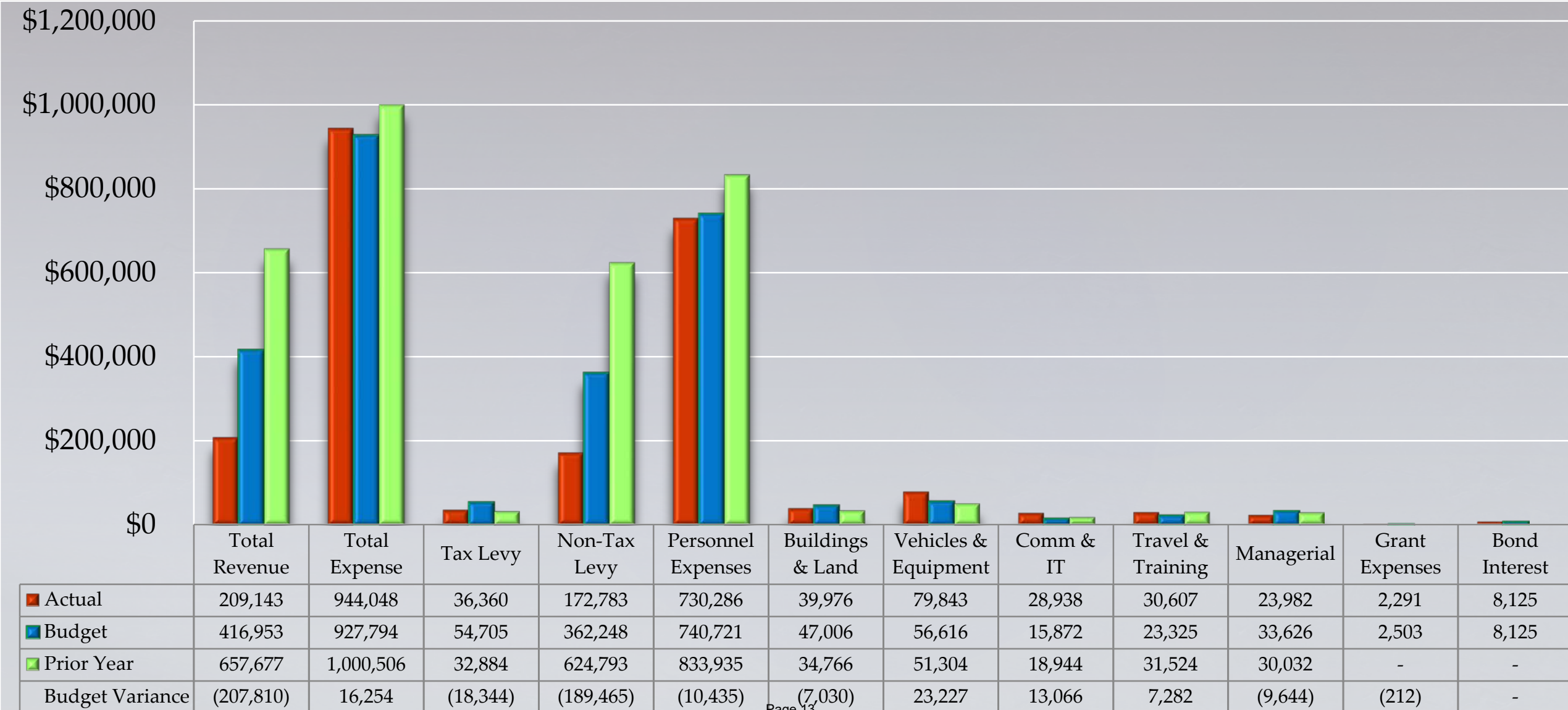


# September 2019

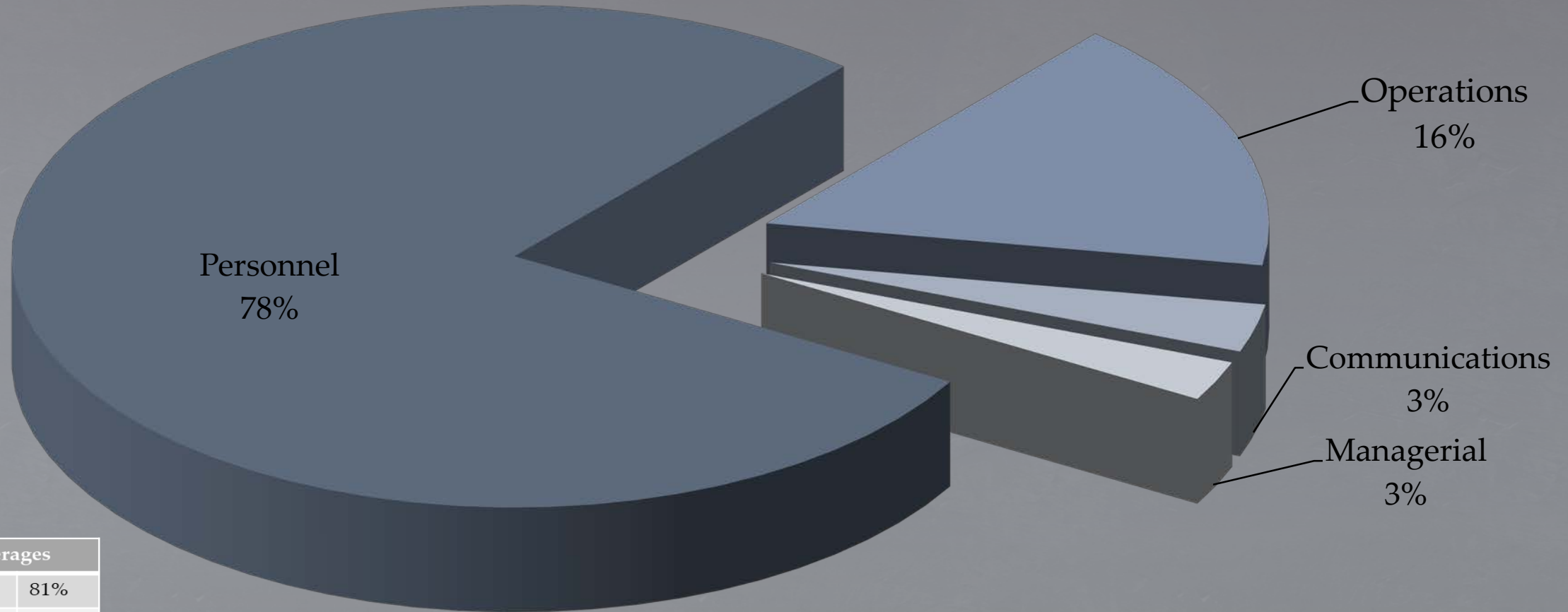


	Total Revenue	Total Expense	Tax Levy	Non-Tax Levy	Personnel Expenses	Buildings & Land	Vehicles & Equipment	Comm & IT	Travel & Training	Managerial	Grant Expense	Bond Interest
Actual	\$79,090	\$252,244	\$17,475	\$61,615	\$202,900	\$13,166	\$13,848	\$10,469	\$3,297	\$7,743	\$820.85	\$0
Budget	\$82,277	\$281,787	\$29,026	\$53,250	\$222,137	\$15,666	\$18,876	\$5,292	\$7,775	\$11,208	\$833.00	\$0
Variance	(3,187)	(29,543)	(11,551)	8,364	(19,237)	(2,500)	(5,028)	5,177	(4,478)	(3,465)	(12)	-

# Fiscal Year to Date Budget to Actual



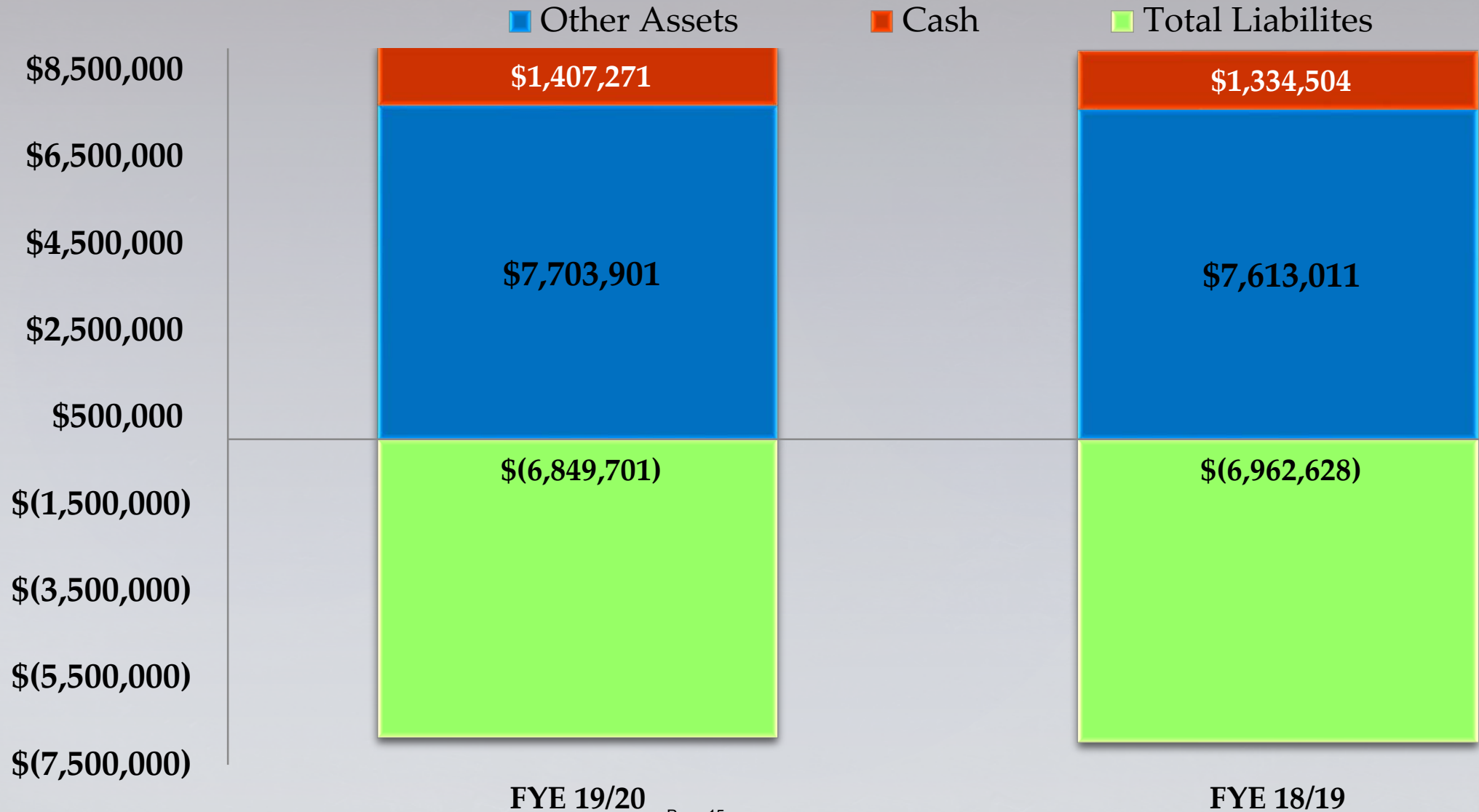
# Percentage of Expenses Year to Date



## Fire District Averages

Personnel	81%
Operations	11%
Communications	2%
Administrative	6%

# Cash Position



5:15 PM  
 10/22/19  
 Accrual Basis

**Tubac Fire District**  
**Monthly Disbursement Report**  
 September 2019

Type	Date	Num	Name	Memo	Amount	Balance
<b>1072 - Bill.com Money Out Clearing</b>						
Bill Pmt -Ch...	09/03/201	Bill.com	Target Solutio...	https://app.bill.com/BillP...	-3,962.92	-3,962.92
General Jo...	09/03/201	2020-...		Bill.com 09/03/19 Payab...	3,962.92	0.00
Bill Pmt -Ch...	09/06/201	Bill.com	Unisource En...	https://app.bill.com/BillP...	-946.82	-946.82
Bill Pmt -Ch...	09/06/201	Bill.com	Senergy Petro...	https://app.bill.com/BillP...	-2,224.70	-3,171.52
Bill Pmt -Ch...	09/06/201	Bill.com	Cactus Heatin...	https://app.bill.com/BillP...	-86.00	-3,257.52
Bill Pmt -Ch...	09/06/201	Bill.com	Watson Chevr...	https://app.bill.com/BillP...	-2,722.81	-5,980.33
Bill Pmt -Ch...	09/06/201	Bill.com	Direct TV - 9885	https://app.bill.com/BillP...	-141.97	-6,122.30
Bill Pmt -Ch...	09/06/201	Bill.com	Arizona Auto ...	https://app.bill.com/BillP...	-524.61	-6,646.91
Bill Pmt -Ch...	09/06/201	Bill.com	Waste Manag...	https://app.bill.com/BillP...	-183.78	-6,830.69
Bill Pmt -Ch...	09/06/201	Bill.com	Waste Manag...	https://app.bill.com/BillP...	-189.39	-7,020.08
Bill Pmt -Ch...	09/06/201	Bill.com	Central Alarm	https://app.bill.com/BillP...	-60.00	-7,080.08
Bill Pmt -Ch...	09/06/201	Bill.com	Verizon	https://app.bill.com/BillP...	-1,195.62	-8,275.70
Bill Pmt -Ch...	09/06/201	Bill.com	Legal Shield	https://app.bill.com/BillP...	-51.80	-8,327.50
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-8,341.61
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-8,355.72
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-8,369.83
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-8,383.94
Bill Pmt -Ch...	09/06/201	Bill.com	mySidewalk, l...	https://app.bill.com/BillP...	-8,400.00	-16,783.94
Bill Pmt -Ch...	09/06/201	Bill.com	Mr. Genaro R ...	https://app.bill.com/BillP...	-308.00	-17,091.94
Bill Pmt -Ch...	09/06/201	Bill.com	Well America	https://app.bill.com/BillP...	-353.00	-17,444.94
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-1.63	-17,446.57
Bill Pmt -Ch...	09/06/201	Bill.com	Securitech, Inc.	https://app.bill.com/BillP...	-75.00	-17,521.57
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-17,535.68
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-133.56	-17,669.24
Bill Pmt -Ch...	09/06/201	Bill.com	The Temp Co...	https://app.bill.com/BillP...	-774.06	-18,443.30
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-18,457.41
Bill Pmt -Ch...	09/06/201	Bill.com	Darrell A Miller	https://app.bill.com/BillP...	-937.72	-19,395.13
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-19,409.24
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-258.42	-19,667.66
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-14.11	-19,681.77
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-145.48	-19,827.25



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**Tubac Fire District**  
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Type	Date	Num	Name	Memo	Amount	Balance
Bill Pmt -Ch...	09/06/201	Bill.com	Benchmark In...	https://app.bill.com/BillP...	-26,305.00	-46,132.25
Bill Pmt -Ch...	09/06/201	Bill.com	Simply Bits, LLC	https://app.bill.com/BillP...	-782.31	-46,914.56
Bill Pmt -Ch...	09/06/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-126.96	-47,041.52
General Jo...	09/06/201	2020-...		Bill.com 09/06/19 Payab...	47,041.52	0.00
Bill Pmt -Ch...	09/09/201	Bill.com	Voyager*	https://app.bill.com/BillP...	-1,136.13	-1,136.13
General Jo...	09/09/201	2020-...		Bill.com 09/09/19 Payab...	1,136.13	0.00
Bill Pmt -Ch...	09/13/201	Bill.com	Merle's Autom...	https://app.bill.com/BillP...	-29.54	-29.54
Bill Pmt -Ch...	09/13/201	Bill.com	Image Trend, ...	https://app.bill.com/BillP...	-250.00	-279.54
Bill Pmt -Ch...	09/13/201	Bill.com	Pitney Bowes ...	https://app.bill.com/BillP...	-78.26	-357.80
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-27.14	-384.94
Bill Pmt -Ch...	09/13/201	Bill.com	Nextrio, LLC	https://app.bill.com/BillP...	-225.00	-609.94
Bill Pmt -Ch...	09/13/201	Bill.com	Praxair 8440	https://app.bill.com/BillP...	-445.00	-1,054.94
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-72.74	-1,127.68
Bill Pmt -Ch...	09/13/201	Bill.com	Century Link 8...	https://app.bill.com/BillP...	-4.32	-1,132.00
Bill Pmt -Ch...	09/13/201	Bill.com	Nextrio, LLC	https://app.bill.com/BillP...	-3,365.55	-4,497.55
Bill Pmt -Ch...	09/13/201	Bill.com	Direct TV - 0393	https://app.bill.com/BillP...	-141.97	-4,639.52
Bill Pmt -Ch...	09/13/201	Bill.com	Praxair 9892	https://app.bill.com/BillP...	-157.23	-4,796.75
Bill Pmt -Ch...	09/13/201	Bill.com	Direct TV - 2827	https://app.bill.com/BillP...	-141.97	-4,938.72
Bill Pmt -Ch...	09/13/201	Bill.com	Quill Corporati...	https://app.bill.com/BillP...	-38.73	-4,977.45
Bill Pmt -Ch...	09/13/201	Bill.com	Quill Corporati...	https://app.bill.com/BillP...	-8.42	-4,985.87
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-27.14	-5,013.01
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-119.45	-5,132.46
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-92.29	-5,224.75
Bill Pmt -Ch...	09/13/201	Bill.com	Quill Corporati...	https://app.bill.com/BillP...	-59.77	-5,284.52
Bill Pmt -Ch...	09/13/201	Bill.com	Luna's Auto S...	https://app.bill.com/BillP...	-30.00	-5,314.52
Bill Pmt -Ch...	09/13/201	Bill.com	PraxAir 3502	https://app.bill.com/BillP...	-582.48	-5,897.00
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-69.48	-5,966.48
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-244.35	-6,210.83
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-62.43	-6,273.26
Bill Pmt -Ch...	09/13/201	Bill.com	C & D Garage...	https://app.bill.com/BillP...	-230.00	-6,503.26
Bill Pmt -Ch...	09/13/201	Bill.com	Voyager*	https://app.bill.com/BillP...	-707.38	-7,210.64
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-105.31	-7,315.95

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**Tubac Fire District**  
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Type	Date	Num	Name	Memo	Amount	Balance
Bill Pmt -Ch...	09/13/201	Bill.com	Cheryl N Horv...	https://app.bill.com/BillP...	-112.00	-7,427.95
Bill Pmt -Ch...	09/13/201	Bill.com	RDJ Specialiti...	https://app.bill.com/BillP...	-430.27	-7,858.22
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-103.15	-7,961.37
Bill Pmt -Ch...	09/13/201	Bill.com	Nogales Tacti...	https://app.bill.com/BillP...	-62.43	-8,023.80
Bill Pmt -Ch...	09/13/201	Bill.com	RDJ Specialiti...	https://app.bill.com/BillP...	-339.24	-8,363.04
Bill Pmt -Ch...	09/13/201	Bill.com	V191 & Associ...	https://app.bill.com/BillP...	-250.00	-8,613.04
Bill Pmt -Ch...	09/13/201	Bill.com	Quill Corporati...	https://app.bill.com/BillP...	-100.52	-8,713.56
General Jo...	09/13/201	2020-...		Bill.com 09/13/19 Payab...	9,113.56	400.00
Bill Pmt -Ch...	09/13/201	Bill.com	Creative Envir...	https://app.bill.com/BillP...	-400.00	0.00
Bill Pmt -Ch...	09/20/201	Bill.com	Valley Imagin...	https://app.bill.com/BillP...	-38.56	-38.56
Bill Pmt -Ch...	09/20/201	Bill.com	Empire South...	https://app.bill.com/BillP...	-598.62	-637.18
Bill Pmt -Ch...	09/20/201	Bill.com	Verizon	https://app.bill.com/BillP...	-3,762.92	-4,400.10
Bill Pmt -Ch...	09/20/201	Bill.com	Valley Imagin...	https://app.bill.com/BillP...	-228.10	-4,628.20
Bill Pmt -Ch...	09/20/201	Bill.com	Merle's Autom...	https://app.bill.com/BillP...	-292.41	-4,920.61
Bill Pmt -Ch...	09/20/201	Bill.com	IFC Radios & ...	https://app.bill.com/BillP...	-2,644.41	-7,565.02
Bill Pmt -Ch...	09/20/201	Bill.com	Guardian EM...	https://app.bill.com/BillP...	-1,759.81	-9,324.83
Bill Pmt -Ch...	09/20/201	Bill.com	Brady Industries	https://app.bill.com/BillP...	-449.38	-9,774.21
Bill Pmt -Ch...	09/20/201	Bill.com	Fry Fire District*	https://app.bill.com/BillP...	-1,404.53	-11,178.74
Bill Pmt -Ch...	09/20/201	Bill.com	Merle's Autom...	https://app.bill.com/BillP...	-335.08	-11,513.82
Bill Pmt -Ch...	09/20/201	Bill.com	Merle's Autom...	https://app.bill.com/BillP...	-23.88	-11,537.70
Bill Pmt -Ch...	09/20/201	Bill.com	River City Sup...	https://app.bill.com/BillP...	-362.96	-11,900.66
Bill Pmt -Ch...	09/20/201	Bill.com	Boyle, Pechari...	https://app.bill.com/BillP...	-600.00	-12,500.66
Bill Pmt -Ch...	09/20/201	Bill.com	Empire South...	https://app.bill.com/BillP...	-598.62	-13,099.28
Bill Pmt -Ch...	09/20/201	Bill.com	B & B Selectc...	https://app.bill.com/BillP...	-204.35	-13,303.63
Bill Pmt -Ch...	09/20/201	Bill.com	D. A. M. Speci...	https://app.bill.com/BillP...	-217.03	-13,520.66
Bill Pmt -Ch...	09/20/201	Bill.com	Liberty Utilities...	https://app.bill.com/BillP...	-163.28	-13,683.94
General Jo...	09/20/201	2020-...		Bill.com 09/20/19 Payab...	6,428.54	-7,255.40
General Jo...	09/20/201	2020-...		Bill.com 09/20/19 Payab...	7,255.40	0.00
Bill Pmt -Ch...	09/26/201	Bill.com	BCBS of Arizo...	https://app.bill.com/BillP...	-19,323.71	-19,323.71
Bill Pmt -Ch...	09/26/201	Bill.com	MetLife	https://app.bill.com/BillP...	-2,597.38	-21,921.09
Bill Pmt -Ch...	09/26/201	Bill.com	Bank of Ameri...	https://app.bill.com/BillP...	-7,480.97	-29,402.06
Bill Pmt -Ch...	09/26/201	Bill.com	Liberty Utilities...	https://app.bill.com/BillP...	-486.06	-29,888.12

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**Tubac Fire District**  
**Monthly Disbursement Report**  
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Type	Date	Num	Name	Memo	Amount	Balance
Bill Pmt -Ch...	09/26/201	Bill.com	Great America...	https://app.bill.com/BillP...	-217.68	-30,105.80
Bill Pmt -Ch...	09/26/201	Bill.com	Vision Service...	https://app.bill.com/BillP...	-315.24	-30,421.04
Bill Pmt -Ch...	09/26/201	Bill.com	James Vincen...	https://app.bill.com/BillP...	-3,950.00	-34,371.04
Bill Pmt -Ch...	09/26/201	Bill.com	Fry Fire District*	https://app.bill.com/BillP...	-1,726.76	-36,097.80
Bill Pmt -Ch...	09/26/201	Bill.com	James Vincen...	https://app.bill.com/BillP...	-222.95	-36,320.75
General Jo...	09/26/201	2020-...		Bill.com 09/26/19 Payab...	36,320.75	0.00
Bill Pmt -Ch...	09/27/201	Bill.com	Simply Bits, LLC	https://app.bill.com/BillP...	-386.75	-386.75
Bill Pmt -Ch...	09/27/201	Bill.com	V191 & Associ...	https://app.bill.com/BillP...	-250.00	-636.75
Bill Pmt -Ch...	09/27/201	Bill.com	Simply Bits, LLC	https://app.bill.com/BillP...	-782.31	-1,419.06
Bill Pmt -Ch...	09/27/201	Bill.com	Simply Bits, LLC	https://app.bill.com/BillP...	-894.75	-2,313.81
Bill Pmt -Ch...	09/27/201	Bill.com	Simply Bits, LLC	https://app.bill.com/BillP...	-974.89	-3,288.70
General Jo...	09/27/201	2020-...		Bill.com 09/27/19 Payab...	3,288.70	0.00
Bill Pmt -Ch...	09/30/201	Bill.com	Liberty Utilities...	https://app.bill.com/BillP...	-322.80	-322.80
Bill Pmt -Ch...	09/30/201	Bill.com	Direct TV - 9236	https://app.bill.com/BillP...	-134.97	-457.77
Bill Pmt -Ch...	09/30/201	Bill.com	Unisource En...	https://app.bill.com/BillP...	-687.20	-1,144.97
Bill Pmt -Ch...	09/30/201	Bill.com	Terminix	https://app.bill.com/BillP...	-126.00	-1,270.97
Bill Pmt -Ch...	09/30/201	Bill.com	Terminix	https://app.bill.com/BillP...	-121.00	-1,391.97
Bill Pmt -Ch...	09/30/201	Bill.com	Unisource En...	https://app.bill.com/BillP...	-22.06	-1,414.03
Bill Pmt -Ch...	09/30/201	Bill.com	EPCOR	https://app.bill.com/BillP...	-44.97	-1,459.00
Bill Pmt -Ch...	09/30/201	Bill.com	Guardian EM...	https://app.bill.com/BillP...	-2,988.12	-4,447.12
Bill Pmt -Ch...	09/30/201	Bill.com	Terminix	https://app.bill.com/BillP...	-101.00	-4,548.12
Bill Pmt -Ch...	09/30/201	Bill.com	Century Link 0...	https://app.bill.com/BillP...	-62.36	-4,610.48
Bill Pmt -Ch...	09/30/201	Bill.com	Century Link 3...	https://app.bill.com/BillP...	-162.87	-4,773.35
Bill Pmt -Ch...	09/30/201	Bill.com	Raymundo Go...	https://app.bill.com/BillP...	-120.00	-4,893.35
Bill Pmt -Ch...	09/30/201	Bill.com	Unisource En...	https://app.bill.com/BillP...	-22.75	-4,916.10
Bill Pmt -Ch...	09/30/201	Bill.com	RWC Group	https://app.bill.com/BillP...	-77.96	-4,994.06
General Jo...	09/30/201	2020-...		Bill.com 09/30/19 Payab...	4,994.06	0.00
General Jo...	09/30/201	2020-...		To reconcile voided pay...	-180.00	-180.00
Total 1072 · Bill.com Money Out Clearing					-180.00	-180.00

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**Tubac Fire District**  
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Type	Date	Num	Name	Memo	Amount	Balance
<b>1127 · Cash with County Treasurer</b>						
Deposit	09/05/201			T061-2063 - August 2019	-7,446.61	-7,446.61
General Jo...	09/30/201	2020-...		to record property tax re...	14,231.47	6,784.86
General Jo...	09/30/201	2020-...		to record interest incom...	3.92	6,788.78
Total 1127 · Cash with County Treasurer					6,788.78	6,788.78
<b>1129 · Operational</b>						
Deposit	09/03/201			Deposit	2,500.00	2,500.00
Deposit	09/03/201			Deposit	2,759.39	5,259.39
Deposit	09/03/201			Deposit	176.86	5,436.25
General Jo...	09/03/201	2020-...		Bill.com 09/03/19 Payab...	-3,962.92	1,473.33
Check	09/03/201			Service Charge	-187.18	1,286.15
Deposit	09/04/201			Deposit	7,329.46	8,615.61
Deposit	09/04/201			Deposit	666.94	9,282.55
Deposit	09/05/201			Deposit	7,546.61	16,829.16
Deposit	09/05/201			Deposit	2,022.66	18,851.82
Deposit	09/05/201			Deposit	661.83	19,513.65
Deposit	09/06/201			Deposit	350.09	19,863.74
Deposit	09/06/201			Deposit	115.92	19,979.66
General Jo...	09/06/201	2020-...		Bill.com 09/06/19 Payab...	-47,041.52	-27,061.86
Deposit	09/09/201			Deposit	250.00	-26,811.86
Deposit	09/09/201			Deposit	12,264.91	-14,546.95
Deposit	09/09/201			Deposit	13,274.12	-1,272.83
General Jo...	09/09/201	2020-...		Bill.com 09/09/19 Payab...	-1,136.13	-2,408.96
Deposit	09/09/201			Interest	7.31	-2,401.65
Deposit	09/10/201			Deposit	6,395.95	3,994.30
Deposit	09/10/201			Deposit	417.37	4,411.67
Check	09/11/201	25534	Green Valley ...	Pay period ended 9/8/19	-432.00	3,979.67
Check	09/11/201	25535	Nationwide Re...	Entity #0345 - 457 plan -...	-1,348.70	2,630.97
Check	09/11/201	25536	Nationwide Re...	Plan 401A - pay period ...	-775.50	1,855.47
Check	09/11/201	25537	Security Benefit	457 plan - Payer #61362...	-375.00	1,480.47

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**Tubac Fire District**  
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Type	Date	Num	Name	Memo	Amount	Balance
Check	09/11/201	25538	Humana Military	Claim #2018106 809265...	-631.11	849.36
Deposit	09/12/201			Deposit	1,787.73	2,637.09
Deposit	09/12/201			Deposit	1,882.40	4,519.49
Check	09/13/201	ACH	PUBLIC SAFE...	pay period ended 9/8/20...	-17,172.03	-12,652.54
Deposit	09/13/201			Deposit	172.92	-12,479.62
General Jo...	09/13/201	2020-...		Bill.com 09/13/19 Payab...	-9,113.56	-21,593.18
General Jo...	09/13/201	2020-...			-49,329.02	-70,922.20
General Jo...	09/13/201	2020-...			-1,188.35	-72,110.55
General Jo...	09/13/201	2020-...			-9,799.42	-81,909.97
Deposit	09/16/201			Deposit	2,792.28	-79,117.69
Check	09/16/201	ACH	FDGL		-45.33	-79,163.02
Deposit	09/17/201			Deposit	1,174.33	-77,988.69
Deposit	09/17/201			Deposit	7,392.65	-70,596.04
Deposit	09/18/201			Deposit	688.87	-69,907.17
Deposit	09/19/201			Deposit	1,799.05	-68,108.12
Deposit	09/19/201			Deposit	173.88	-67,934.24
General Jo...	09/20/201	2020-...		Bill.com 09/20/19 Payab...	-6,428.54	-74,362.78
General Jo...	09/20/201	2020-...		Bill.com 09/20/19 Payab...	-7,255.40	-81,618.18
Deposit	09/20/201			Deposit	132.78	-81,485.40
Check	09/20/201	ACH	Enterprise FM...	Auto-deducted lease pa...	-2,136.61	-83,622.01
Deposit	09/23/201			Deposit	559.47	-83,062.54
Deposit	09/23/201			Deposit	50.00	-83,012.54
Deposit	09/24/201			Deposit	456.70	-82,555.84
Check	09/25/201	25539	Green Valley ...	Dues for pay period end ...	-432.00	-82,987.84
Check	09/25/201	25540	Security Benefit	457 Plan - Payer ID 613...	-375.00	-83,362.84
Check	09/25/201	25541	Nationwide Re...	401A Plan Pay period e...	-917.16	-84,280.00
Check	09/25/201	25542	Nationwide Re...	Entity No. 0345- pay peri...	-1,348.70	-85,628.70
Deposit	09/25/201			Deposit	4,757.14	-80,871.56
Deposit	09/25/201			Deposit	57.96	-80,813.60
Deposit	09/25/201			Deposit	29,196.26	-51,617.34
Deposit	09/25/201			Deposit	1,119.00	-50,498.34
Check	09/25/201	ACH	Health Equity	Prorated HSA contrib to ...	-700.00	-51,198.34

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 Accrual Basis

**Tubac Fire District**  
**Monthly Disbursement Report**  
 September 2019

Type	Date	Num	Name	Memo	Amount	Balance
Deposit	09/26/201			Deposit	475.53	-50,722.81
General Jo...	09/26/201	2020-...		Bill.com 09/26/19 Payab...	-36,320.75	-87,043.56
Check	09/27/201	2554A...	PUBLIC SAFE...	For pay period ended 9/...	-16,648.46	-103,692.02
Deposit	09/27/201			Deposit	7,500.00	-96,192.02
Deposit	09/27/201			Deposit	519.53	-95,672.49
General Jo...	09/27/201	2020-...		Bill.com 09/27/19 Payab...	-3,288.70	-98,961.19
General Jo...	09/27/201	2020-...			-51,520.51	-150,481.70
General Jo...	09/27/201	2020-...			-1,188.35	-151,670.05
General Jo...	09/27/201	2020-...			-9,235.34	-160,905.39
General Jo...	09/27/201	2020-...		VOID:	0.00	-160,905.39
General Jo...	09/27/201	2020-...		VOID:	0.00	-160,905.39
General Jo...	09/27/201	2020-...		VOID:	0.00	-160,905.39
General Jo...	09/30/201	2020-...		Bill.com 09/30/19 Payab...	-4,994.06	-165,899.45
Check	09/30/201			Service Charge	-10.00	-165,909.45
Total 1129 · Operational					-165,909.45	-165,909.45
<b>1130 · Savings Acct.</b>						
Deposit	09/30/201			Interest	47.87	47.87
Total 1130 · Savings Acct.					47.87	47.87
<b>TOTAL</b>					<b>-159,252.80</b>	<b>-159,252.80</b>

# Tubac Fire District

## Twelve-Month Cash Flow

Fiscal Year  
Begins: Jul-19

Tubac Fire District															
	Beginning	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Monthly Average	Overview
<b>Cash Summary</b>															
<b>Cash on Hand</b> <small>(beginning of month)</small>	1,627,418	1,627,418	1,615,260	1,341,777	1,179,587	1,349,508	1,436,998	2,129,300	1,981,173	1,897,074	1,847,608	2,098,791	2,073,655	1,714,846	
<b>Cash Available</b> (on hand + receipts, before cash out)	1,627,418	1,908,605	1,716,932	1,468,041	1,593,472	1,681,095	2,373,778	2,303,184	2,143,440	2,094,381	2,384,210	2,431,181	2,316,229	2,034,546	
<b>Cash Position</b> (end of month)	1,627,418	1,615,260	1,341,777	1,179,587	1,349,508	1,436,998	2,129,300	1,981,173	1,897,074	1,847,608	2,098,791	2,073,655	2,005,719	1,746,371	
<b>Cash Receipts</b>															
Tax Levy Revenue		9,222	9,663	17,475	342,468	260,170	865,363	102,737	91,120	94,723	434,018	229,806	139,990		
Other Cash Inflows		271,965	92,009	108,789	71,417	71,417	71,417	71,147	71,147	102,584	102,584	102,584	102,584		
Line of Credit		0	0	0	0	0	0	0	0	0	0	0	0		
<b>Total Cash Receipts</b>		<b>281,187</b>	<b>101,672</b>	<b>126,265</b>	<b>413,885</b>	<b>331,587</b>	<b>936,780</b>	<b>173,884</b>	<b>162,267</b>	<b>197,307</b>	<b>536,602</b>	<b>332,390</b>	<b>242,574</b>	<b>319,700</b>	
<b>Cash Paid Out</b>															
Disbursements		293,345	375,156	288,454	243,964	244,097	244,478	322,011	246,366	246,773	285,419	357,526	310,510	288,175	
Capital Outlay		0	0	0	0	0	0	0	0	0	0	0	0	0	
Repayment of LOC		0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Total Cash Paid Out</b>		<b>293,345</b>	<b>375,156</b>	<b>288,454</b>	<b>243,964</b>	<b>244,097</b>	<b>244,478</b>	<b>322,011</b>	<b>246,366</b>	<b>246,773</b>	<b>285,419</b>	<b>357,526</b>	<b>310,510</b>	<b>288,175</b>	
		(Actual)	(Actual)	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	(Budget)	