

## **TUBAC FIRE DISTRICT**

#### Fiscal Year 2021 Tentative

## Tax Levy Revenues

| Non Tax Levy Revenues   | Real Estate                                  |     | 2,598,142  |
|---|--|-----|------------|
| Non Tax Levy Revenue  | Fire District Assistance Tax                 |     | 140,984    |
| EMS   |  |     | 2,739,126  |
| Tower Revenue   | Non Tax Levy Revenu                          | ies |            |
| Wildland Revenue         405,000           Grant & Miscellaneous         235,000           Interest         2,000           Expenses           Personnel Costs           Buildings & Land         189,600           Vehicles & Equipment         246,904           Communications & IT Services         119,100           Travel & Training         70,350           Managerial Costs         183,655           Capital Outlay         Total Expenses           Transfer to Capital Fund         352,145           Transfer (from) Capital Fund         -           Total Other Financing (Uses) Sources         352,145           Estimated Assessed Valuation         \$ 91,162,883           Tax Rate         \$2.8500           Bond Rate         \$0.5444           Cheryl Horvath         Date           Fire Chief, Tubac Fire District         Date | EMS  |     | 450,000    |
| Crant & Miscellaneous   235,000     Interest   2,000     A,028,226     Expenses     Personnel Costs   2,866,473     Buildings & Land   189,600     Vehicles & Equipment   246,904     Communications & IT Services   119,100     Travel & Training   70,350     Managerial Costs   183,655     Capital Outlay     Total Expenses   3,676,082     Other Financing (Uses) Sources     Transfer to Capital Fund   352,145     Transfer (from) Capital Fund   -     Total Other Financing (Uses) Sources   352,145     Estimated Assessed Valuation   \$91,162,883     Tax Rate   \$2.8500     Bond Rate   \$0.5444     Cheryl Horvath   Date     Fire Chief, Tubac Fire District     James Vincent Group   Date  | Tower Revenue                                |     | 197,100    |
| Personnel Costs   2,866,473     Buildings & Land   189,600     Vehicles & Equipment   246,904     Communications & IT Services   119,100     Travel & Training   70,350     Managerial Costs   183,655     Capital Outlay   Total Expenses   3,676,082     Transfer to Capital Fund   -   | Wildland Revenue                             |     | 405,000    |
| Expenses   2,866,473  | Grant & Miscellaneous                        |     | 235,000    |
| Personnel Costs   | Interest                                     |     |            |
| Personnel Costs         2,866,473           Buildings & Land         189,600           Vehicles & Equipment         246,904           Communications & IT Services         119,100           Travel & Training         70,350           Managerial Costs         183,655           Capital Outlay         Total Expenses           Total Expenses           Transfer to Capital Fund           Transfer (from) Capital Fund         -           Total Other Financing (Uses) Sources         352,145           4,028,226           Estimated Assessed Valuation         91,162,883           Tax Rate         \$2.8500           Bond Rate         \$0.5444           Cheryl Horvath         Date           Fire Chief, Tubac Fire District         Date  |  |     | 4,028,226  |
| Personnel Costs         2,866,473           Buildings & Land         189,600           Vehicles & Equipment         246,904           Communications & IT Services         119,100           Travel & Training         70,350           Managerial Costs         183,655           Capital Outlay         Total Expenses           Total Expenses           Transfer to Capital Fund           Transfer (from) Capital Fund         -           Total Other Financing (Uses) Sources         352,145           4,028,226           Estimated Assessed Valuation         91,162,883           Tax Rate         \$2.8500           Bond Rate         \$0.5444           Cheryl Horvath         Date           Fire Chief, Tubac Fire District         Date  | Evnanças                                     |     |            |
| Buildings & Land  | -  |     | 2 866 473  |
| Vehicles & Equipment         246,904           Communications & IT Services         119,100           Travel & Training         70,350           Managerial Costs         183,655           Capital Outlay         Total Expenses           Total Expenses           Transfer to Capital Fund           Transfer (from) Capital Fund           Total Other Financing (Uses) Sources           Total Other Financing (Uses) Sources           A,028,226           Estimated Assessed Valuation         \$ 91,162,883           Tax Rate         \$2.8500           Bond Rate         \$0.5444           Cheryl Horvath         Date           Fire Chief, Tubac Fire District         Date   |  |     |            |
| Communications & IT Services         119,100           Travel & Training         70,350           Managerial Costs         183,655           Capital Outlay         Total Expenses           Total Expenses           Total Fund Group           Transfer (from) Capital Fund Total Other Financing (Uses) Sources         352,145           Estimated Assessed Valuation Tax Rate Sond Rate         \$1,162,883           Bond Rate         \$0.5444           Cheryl Horvath Fire Chief, Tubac Fire District         Date           James Vincent Group         Date  | 3  |     | •          |
| Nanagerial Costs   183,655  |  |     |            |
| Total Expenses 3,676,082  Other Financing (Uses) Sources  Transfer to Capital Fund 352,145  Transfer (from) Capital Fund  Total Other Financing (Uses) Sources 352,145  Estimated Assessed Valuation \$ 91,162,883  Tax Rate \$2.8500  Bond Rate \$0.5444  Cheryl Horvath Fire Chief, Tubac Fire District  James Vincent Group Date   | Travel & Training                            |     | 70,350     |
| Total Expenses         3,676,082           Other Financing (Uses) Sources           Transfer to Capital Fund         -           Transfer (from) Capital Fund         -           Total Other Financing (Uses) Sources         352,145           Estimated Assessed Valuation         \$ 91,162,883           Tax Rate         \$2.8500           Bond Rate         \$0.5444           Cheryl Horvath         Date           Fire Chief, Tubac Fire District         Date   | Managerial Costs                             |     | 183,655    |
| Transfer to Capital Fund Transfer (from) Capital Fund Total Other Financing (Uses) Sources  Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  Transfer (from) Capital Fund  4,028,226  4,028,226  4,028,226  4,028,226  Date   |  |     |            |
| Transfer to Capital Fund Transfer (from) Capital Fund  Total Other Financing (Uses) Sources  Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  James Vincent Group  352,145  4,028,226  4,028,226  4,028,226  \$91,162,883 \$2.8500 \$0.5444   | Total Expenses                               |     | 3,676,082  |
| Transfer to Capital Fund Transfer (from) Capital Fund  Total Other Financing (Uses) Sources  Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  James Vincent Group  352,145  4,028,226  4,028,226  4,028,226  \$91,162,883 \$2.8500 \$0.5444   | Other Financing (Uses) Sour                  | ces |            |
| Transfer (from) Capital Fund  | <b>•</b> • • • • • • • • • • • • • • • • • • |     | 352.145    |
| Total Other Financing (Uses) Sources  4,028,226  Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  Date  Date  |  |     | -          |
| Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  Date  Date   | • • •  |     | 352,145    |
| Estimated Assessed Valuation Tax Rate Bond Rate  Cheryl Horvath Fire Chief, Tubac Fire District  Date  Date   |  |     |            |
| Tax Rate Bond Rate \$2.8500 \$0.5444  Cheryl Horvath Fire Chief, Tubac Fire District  Date  James Vincent Group Date  |  |     | 4,028,226  |
| Tax Rate Bond Rate \$2.8500 \$0.5444  Cheryl Horvath Fire Chief, Tubac Fire District  Date  James Vincent Group Date  | Estimated Assessed Valuation                 | \$  | 91,162,883 |
| Cheryl Horvath Fire Chief, Tubac Fire District  James Vincent Group  Date   | Tax Rate                                     |     |            |
| Fire Chief, Tubac Fire District  James Vincent Group  Date  | Bond Rate                                    |     | \$0.5444   |
| Fire Chief, Tubac Fire District  James Vincent Group  Date  |  |     |            |
| Fire Chief, Tubac Fire District  James Vincent Group  Date  |  |     |            |
| Fire Chief, Tubac Fire District  James Vincent Group  Date  | Cheryl Horvath                               | -   | Date       |
| ·   | •  |     |            |
| ·   |  |     |            |
| ·   | James Vincent Group                          | -   | Date       |
|   | •  |     |            |

#### **TUBAC FIRE DISTRICT DETAILED BUDGET**

Fiscal Year 2020/2021 Tentative Budget

|          | Fiscal Year 2020/2021 Tentative             | Budget    |           |          |          |
|----------|---|-----------|-----------|----------|----------|
|          |   | \$2.8500  | \$ 2.8500 |          |          |
|          |   | FY 19-20  | FY 20-21  | ĆVAD     | 0/ 1/4 P |
|          |   | Total     | Total     | \$ VAR   | % VAR    |
| INCOME   |   |           |           |          | _        |
|          | TAX REVENUES                                |           |           |          |          |
|          | 4010 Property Tax Income                    | 2,475,519 | 2,598,142 | 122,623  | 4.95%    |
|          | 4020 FDAT                                   | 130,445   | 140,984   | 10,539   | 8.08%    |
|          | Total Tax Revenues                          | 2,605,965 | 2,739,126 | 133,162  | 5.11%    |
|          | Non-Tax Levy Revenue                        |           |           |          |          |
|          | 4120 Wildland                               | 405,000   | 405,000   | 0        | 0.00%    |
|          | 4110 EMS                                    | 415,000   | 450,000   | 35,000   | 8.43%    |
|          | 4130 Tower Funds                            | 187,000   | 197,100   | 10,100   | 5.40%    |
|          | 4140 Grants                                 | 5,000     | 205,000   | 200,000  | 4000.00% |
|          | 4210 Interest                               | 2,000     | 2,000     | 0        | 0.00%    |
|          | 4220 Miscellaneous Income                   | 30,000    | 30,000    | 0        | 0.00%    |
|          | Total Program Revenues                      | 1,044,000 | 1,289,100 | 245,100  | 23.48%   |
|          | Total INCOME                                | 3,649,965 | 4,028,226 | 378,262  | 10.36%   |
| EXPENSES |   |           |           |          |          |
|          | PERSONNEL COSTS                             |           |           |          |          |
|          | WAGE EXPENDITURE                            |           |           |          |          |
|          | 5010 Salaries & Wages                       | 1,530,143 | 1,642,506 | 112,363  | 7.34%    |
|          | 5020 Wildland Salaries                      | 186,300   | 186,300   | 0        | 0.00%    |
|          | 5030 Overtime                               | 73,825    | 33,860    | (39,964) | -54.13%  |
|          | 5040 Wildland Overtime                      |           |           | 0        | 0.00%    |
|          | 5050 Vacation Pay/Sick Pay                  | 25,000    | 25,000    | 0        | 0.00%    |
|          | Holiday                                     | 72,016    | 74,281    | 2,265    | 3.15%    |
|          | 5060 Reserves                               | 56,250    | 50,831    | (5,420)  | -9.63%   |
|          | Total Wage Expenditure                      | 1,943,534 | 2,012,778 | 69,244   | 3.56%    |
|          |   |           |           |          |          |
|          | EMPLOYER TAXES                              |           |           |          |          |
|          | 5110 Employer Taxes                         | 46,047    | 49,991    | 3,945    | 8.57%    |
|          | Total Employer Taxes                        | 46,047    | 49,991    | 3,945    | 8.57%    |
|          | EMPLOYEE DENEETE                            |           |           |          |          |
|          | EMPLOYEE BENEFITS 5120 Workers Compensation | 123,032   | 75,489    | (47,543) | -38.64%  |
|          | 5210 Health, Dental & Vision Insurance      | 221,771   | 221,921   | 151      | 0.07%    |
|          | 5220 Other Employee Benefits                | 11,872    | 13,383    | 1,512    | 12.73%   |
|          | 5230 PSPRS Expense                          | 350,192   | 455,522   | 105,330  | 30.08%   |
|          | 5240 457 Expense                            | 7,069     |           | 68       | 0.97%    |
|          | _   |           | 7,137     | 400      |          |
|          | 5250 Physicals                              | 15,600    | 16,000    |          | 2.56%    |
|          | 5260 Uniform Expense                        | 14,250    | 14,250    | 0        | 0.00%    |
|          | Total Employee Benefits                     | 743,785   | 803,703   | 59,918   | 8.06%    |
|          | Total Personnel Costs                       | 2,733,365 | 2,866,473 | 133,107  | 4.87%    |
|          | BUILDINGS & LAND                            |           |           |          |          |
|          | 6010 Utilities                              | 130,000   | 125,000   | (5,000)  | -3.85%   |
|          | 6020 Station Supplies                       | 10,000    | 20,000    | 10,000   | 100.00%  |
|          | 6030 Building Repairs & Maintenance         | 48,000    | 35,000    | (13,000) | -27.08%  |
|          | 6040 Rent                                   | 40,000    | 9,600     | 9,600    | 100.00%  |
|          | Total BUILDINGS & LAND                      | 188,000   | 189,600   | 1,600    | 0.85%    |
|          | TOTAL DOLLDINGS & LAND                      | 100,000   | 100,000   | 1,000    | 0.0370   |

## TUBAC FIRE DISTRICT DETAILED BUDGET

Fiscal Year 2020/2021 Tentative Budget

| Fiscal Year 2020/2021 Tentative                | Budget            |                                       |                                       |                 |
|--|-------------------|---------------------------------------|---------------------------------------|-----------------|
| <u> </u>                                       | \$2.8500 \$       |                                       |                                       |                 |
|  | FY 19-20          | FY 20-21                              | \$ VAR                                | % VAR           |
| _  | Total             | Total                                 | Ψ •/ ιι ·                             | 70 77111        |
| VEHICLES & EQUIPMENT                           |                   |                                       |                                       |                 |
| 6110 Firefighting Equipment                    | 17,500            | 27,004                                | 9,504                                 | 54.31%          |
| 6120 Fuel Expenses                             | 50,000            | 50,000                                | 0                                     | 0.00%           |
| 6130 EMS Supplies                              | 55,000            | 45,000                                | (10,000)                              | -18.18%         |
| 6140 Vehicles Repairs and Maintenance          | 56,000            | 60,000                                | 4,000                                 | 7.14%           |
| 6150 Licenses                                  | 2,000             | 3,000                                 | 1,000                                 | 50.00%          |
| 6160 EMS Equipment Maintenance                 | 44.000            |                                       | 0                                     | 0.00%           |
| 6170 Firefighting Equipment Maintenance        | 14,000            | 20,000                                | 6,000                                 | 42.86%          |
| 6180 Vehicle Lease  Total VEHICLES & EQUIPMENT | 32,000<br>226,500 | 41,900<br>246,904                     | 9,900<br>20,404                       | 30.949<br>9.019 |
| TOTAL VEHICLES & EQUIPIVIENT                   | 220,300           | 240,904                               | 20,404                                | 9.017           |
| COMMUNICATIONS/IT                              |                   |                                       |                                       |                 |
| 6210 I.T. Expenses                             | 50,000            | 50,000                                | 0                                     | 0.00%           |
| 6220 Radio Maintenance                         | 1,800             | 1,800                                 | 0                                     | 0.00%           |
| 6230 Dispatch                                  | -                 | 25,000                                | 25,000                                | 100.00%         |
| 6240 Computer Equipment/Supplies               | 4,000             | 11,600                                | 7,600                                 | 190.00%         |
| 6250 EPCR Software                             | 7,700             | 7,700                                 | 0                                     | 0.00%           |
| 6260 Software Expenses                         | -                 | 23,000                                | 23,000                                | 100.00%         |
| Total COMMUNICATIONS/IT                        | 63,500            | 119,100                               | 55,600                                | 87.56%          |
|  | <u> </u>          | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |                 |
| TRAVEL & TRAINING                              |                   |                                       |                                       |                 |
| 6310 Tuition Reimbursement                     | 4,000             | 4,000                                 | 0                                     | 0.00%           |
| 6320 Wildland Travel Expenses                  | 28,350            | 28,350                                | 0                                     | 0.00%           |
| 6330 Training & Seminars                       | 25,100            | 15,000                                | (10,100)                              | -40.24%         |
| 6340 Travel Expenses                           | 2,500             | 3,000                                 | 500                                   | 20.00%          |
| 6350 Public Education                          | 5,000             | 5,000                                 | 0                                     | 0.00%           |
| 6360 CEP Training                              |                   | 15,000                                | 15,000                                | 100.00%         |
| Total TRAVEL & TRAINING                        | 64,950            | 70,350                                | 5,400                                 | 8.31%           |
|  |                   |                                       |                                       |                 |
| MANAGERIAL EXPENSES                            |                   |                                       |                                       |                 |
| 7010 Office Supplies                           | 3,500             | 3,500                                 | 0                                     | 0.00%           |
| 7015 Postage & Printing                        | 4,348             | 1,000                                 | (3,348)                               | -77.00%         |
| 7020 Accounting/Finance                        | 62,000            | 42,800                                | (19,200)                              | -30.97%         |
| 7025 Legal Expenses                            | 4,000             | 20,000                                | 16,000                                | 400.00%         |
| 7030 Professional Fees                         | 11,000            | 41,850                                | 30,850                                | 280.45%         |
| 7040 Rents & Leases                            | 3,000             | 7,000                                 | 4,000                                 | 133.339         |
| 7050 Fees/Dues/Subscriptions                   | 5,920             | 12,000                                | 6,080                                 | 102.709         |
| 7060 Payroll Processing Fees                   | 2,100             | 2,880                                 | 780                                   | 37.149          |
| 7070 General Liability Insurance               | 38,030            | 40,025                                | 1,995                                 | 5.25%           |
| 7080 Bank Service Charge                       | 600               | 1,600                                 | 1,000                                 | 166.67%         |
| 7090 Miscellaneous                             | -                 | 1,000                                 | 1,000                                 | 100.009         |
| Grant Expenses                                 | 10,000            | 10,000                                | 0                                     | 0.00%           |
| Total MANAGERIAL EXPENSES                      | 144,498           | 183,655                               | 39,157                                | 27.10%          |
|  |                   |                                       |                                       |                 |
| Total EXPENSES                                 | 3,420,813         | 3,676,082                             | 255,268                               | 7.46%           |
|  | · ·               | · ·                                   | ·                                     |                 |
| Non-Profit & Loss Transfers/Payments           |                   |                                       |                                       |                 |
| Transfer to Capital Fund & Capital Purchases   | 229,151           | 352,145                               | 122,993                               | 53.67%          |
| Transfer (from) Capital Fund                   | <u> </u>          | 0                                     | 0                                     | 0.00%           |
| Total Transfers                                | 229,151           | 352,145                               | 122,993                               | 53.67%          |
|  |                   |                                       |                                       |                 |
| Gross Fund Balance/Profit                      | (0)               | 0                                     | 0                                     |                 |
|  |                   |                                       |                                       |                 |

# Tubac Fire District Capital Improvement Plan

|    | Indicates Potential Grant Funded Purchase | 0     |             |             |             |             |             |
|----|---|-------|-------------|-------------|-------------|-------------|-------------|
|    | Capital Asset                             |       | 2021        | 2022        | 2023        | 2024        | 2025        |
|    |   | Lease | (projected) | (projected) | (projected) | (projected) | (projected) |
|    |   |       |             |             |             |             |             |
|    | APPARATUS/VEHICLES                        |       |             |             |             |             |             |
| 1  | Ambulance 1031                            |       |             |             |             |             |             |
| 2  | Ambualance-1032                           |       |             |             |             |             |             |
| 3  | Ambualance-1033                           |       |             | 200,000.00  |             |             |             |
| 4  | Ambualance-1034                           |       | 200,000.00  |             |             |             |             |
| 5  | Ambulance - 1053                          |       |             |             |             |             |             |
| 6  | Ambulance - 1054                          |       |             |             |             |             |             |
| 7  | Staff Vehicle-1040                        |       |             |             |             |             |             |
| 8  | Staff Vehicle-1038                        |       |             |             |             |             |             |
| 9  | Staff Vehicle-1039                        |       |             |             |             |             |             |
| 10 | Staff Vehicle - 1050                      | Υ     |             |             |             |             |             |
| 11 | Staff Vehicle - 1051                      | Υ     |             |             |             |             |             |
| 12 | Staff Vehicle - 1052                      | Υ     |             |             |             |             |             |
| 13 | Type 1 Engine-1005                        |       |             | 400,000.00  |             |             |             |
| 14 | Type 1 Engine - 1002                      |       |             |             |             |             |             |
| 15 | Type 1 Engine -1041                       |       |             |             |             |             |             |
| 16 | Type 1 Engine - 1042                      |       |             |             |             |             |             |
| 17 | Type 1 Engine - 1044                      |       |             |             |             |             |             |
| 18 | Water Tender - 1043                       |       |             |             |             |             |             |
| 19 | Water Tender - 1045                       |       |             |             |             |             |             |
| 20 | Туре 6 - 1048                             |       |             |             |             |             |             |
| 21 | Туре 6 - 1047                             |       |             |             |             |             |             |
| 22 | Туре 6 - 1046                             |       |             |             |             |             |             |
| 23 | Туре 6 - 1023                             |       |             |             | 85,000.00   |             |             |
| 24 | 6X6 Fire UTV - 1030                       |       |             | 20,000.00   |             |             |             |
| 25 | 4X4 Medical UTV - 1028                    |       | 20,000.00   |             |             |             |             |
| 26 | Air & Light Compressor - 1024             |       |             |             |             |             |             |
| 27 | Decon Trailer - 1035                      |       |             |             |             |             |             |
| 28 | Logistics Trailer - 1036                  |       |             |             |             |             |             |
| 29 | Polaris Trailer - 1049                    |       | 3,000.00    |             |             |             |             |
| 30 | Black Trailer -1022                       |       |             |             |             |             |             |
|    |   |       |             |             |             |             |             |

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| Ca  | apital Asset   |       | 2021        | 202    |
|---|--|-------|-------------|--------|
|   |  | Lease | (projected) | (proje |
| 31  | Hazmat Trailer - 1018                                  |       |             |        |
| 32 Ha   | zmat Truck - (TFD does maint RRFD holds title & insur) |       |             |        |
| 33  | TFD Golf Cart  | Ī     |             |        |
| Total Apparatus/Vehicles                      |  | _     | 223,000.00  | 6      |
|   | FIRE EQUIPMENT   |       |             |        |
| 1   | Hose Replacement                                       |       | 5,000.00    |        |
| 2   | Turn outs/ppe  |       | 12,000.00   |        |
| 3   | 20 Scott SCBA's  |       |             |        |
| 4   | Hose Tester  |       | 5,000.00    |        |
| 5   | Fitness Equipment (Treadmills for Station 3 and 4)     |       | 3,000.00    |        |
| Total Fire Equipment                          |  | _     | 25,000.00   |        |
|   | EMS EQUIPMENT  |       |             |        |
| 1   | Cardiac Monitors - 5                                   |       | 200,000.00  |        |
| 2   | AEDs' - 2  |       |             |        |
| 3   | Ferno Hybrid Cot                                       |       |             |        |
| 4   | Cardiac Thumper  |       |             |        |
| 5   |  |       |             |        |
| Total EMS Equipment                           |  | _     | 200,000.00  |        |
|   | PUBLIC EDUCATION/FIRE PREVENTION EQUIPMENT             |       |             |        |
| 1   |  |       |             |        |
| 2   |  |       |             |        |
| Total Public Education/Fire Prevention Equipn |  | _     | -           |        |
|   | MUNICATIONS  |       |             |        |
| 1   | Radio Upgrades/Mobile/Repeaters/Personal Portables     |       | 30,000.00   |        |
| 2   | Mobile Data Terminals for Ambulances and Engine        |       | 37,500.00   |        |
| Total Communications                          |  | _     | 67,500.00   |        |
|   | FURNISHINGS  |       |             |        |
| 2   | Beds and Recliners                                     |       |             |        |
| 3   | Chairs and Tables - Station #2                         |       | 5,000.00    |        |
| Total Furnishings                             |  | _     | 5,000.00    |        |
|   | MISC   |       |             |        |
| 1   |  |       |             |        |
| Total Miscellaneous                           |  |       | -           |        |
|   |  |       |             |        |
|   | FACILITIES CAPITAL REPLACEMENT                         |       |             |        |
| 1   | Roof Coating (25000 sq. ft 4 Stations)                 |       |             |        |

| _ |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|
|   | 2021        | 2022        | 2023        | 2024        | 2025        |
| е | (projected) | (projected) | (projected) | (projected) | (projected) |
|   |             |             |             |             |             |
|   |             |             |             |             |             |
|   |             |             |             |             |             |
| ٠ | 223,000.00  | 620,000.00  | 85,000.00   | -           | -           |
|   |             |             |             |             |             |
|   | 5,000.00    | 5,000.00    | 5,000.00    |             |             |
|   | 12,000.00   | 12,000.00   |             |             |             |
|   |             |             |             |             | 120,000.00  |
|   | 5,000.00    |             |             |             |             |
| 1 | 3,000.00    | 3,000.00    |             |             |             |
| - | 25,000.00   | 17,000.00   | 5,000.00    | -           | 120,000.00  |
|   |             |             |             |             |             |
|   | 200,000.00  |             |             |             |             |
|   |             | 4,000.00    |             |             |             |
|   |             |             |             |             |             |
| ı |             |             |             |             |             |
|   | 200,000,00  | 4.000.00    |             |             |             |
| ı | 200,000.00  | 4,000.00    | -           | -           | -           |
| ı |             |             |             |             |             |
| ı |             |             |             |             |             |
| Ļ | -           | -           | -           |             |             |
| Į |             |             |             |             |             |
| ı | 30,000.00   | 30,000.00   | 30,000.00   |             |             |
|   | 37,500.00   | 37,500.00   | 10,000.00   |             |             |
| 1 | 67,500.00   | 67,500.00   | 40,000.00   | -           | -           |
|   |             |             |             |             |             |
| Ì |             |             | 10,000.00   |             |             |
| ı | 5,000.00    |             |             |             |             |
| 4 | 5,000.00    | -           | 10,000.00   | -           | -           |
|   |             |             |             |             |             |
| ı |             |             |             |             |             |
| l | -           | -           | -           |             |             |
| Ì |             |             |             |             |             |
| ı |             |             |             |             |             |
| 1 |             |             |             | 20,000.00   | 20,000.00   |

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| Capital Asset                           |   |       | 2021        | 2022         | 2023         | 2024        | 2025        |
|---|---|-------|-------------|--------------|--------------|-------------|-------------|
|   |   | Lease | (projected) | (projected)  | (projected)  | (projected) | (projected) |
| 2                                       | Heating &Cooling                          |       | 30,000.00   |              |              |             |             |
| 3                                       | Remodel Station 2                         |       |             |              |              |             | 500,000.00  |
| 4                                       | Station #1/Administration Replacement     |       | 396,547.00  | 1,544,759.00 | 3,186,066.00 |             |             |
| 5                                       | Fencing/security upgrades at Stations 1/2 |       |             |              |              |             |             |
| <b>Total Facilities Capital Replace</b> | ement                                     | ·     | 426,547.00  | 1,544,759.00 | 3,186,066.00 | 20,000.00   | 520,000.00  |
|   |   |       |             |              |              |             |             |
|   |   |       |             |              |              |             |             |
|   |   |       |             |              |              |             |             |
|   | Annual Amount Allocated for Expenditure   |       | 947,047.00  | 2,253,259.00 | 3,326,066.00 | 20,000.00   | 640,000.00  |

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#### Tubac Fire District

|                    |                              | <b>Estimated</b> 2020-21 | <b>Projected</b> 2021-22 | <b>Projected</b> 2022-23 | <b>Projected</b> 2023-24 | <b>Projected</b> 2024-25 |             |
|--------------------|------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------|
| Assessed Valuation |                              | \$<br>91,162,883         | \$<br>94,353,584         | \$<br>97,655,959         | \$<br>101,073,918        | \$<br>104,611,505        |             |
| Growth Rate        |                              | 4.953%                   | 3.500%                   | 3.500%                   | 3.500%                   | 3.495%                   |             |
| Bond Rate          |                              | \$<br>0.5444             | \$<br>0.5260             | \$<br>0.5082             | \$<br>0.4910             | \$<br>0.4744             |             |
| Tax Rate           | _                            | \$<br>2.8500             | \$<br>2.8500             | \$<br>2.8500             | \$<br>2.8500             | \$<br>2.8500             | _           |
| Total Rate         |                              | \$<br>3.3944             | \$<br>3.3760             | \$<br>3.3582             | \$<br>3.3410             | \$<br>3.3244             | _           |
| Revenues           |                              |                          |                          |                          |                          |                          | Growth Rate |
|                    | Tax Levy Revenue             | 2,598,142                | 2,689,077                | 2,783,195                | 2,880,607                | 2,981,428                | 3.50%       |
|                    | FDAT                         | 140,984                  | 143,183                  | 145,416                  | 147,685                  | 149,988                  | 1.56%       |
|                    | Non - Levy Revenue           | 1,289,100                | 1,151,749                | 1,188,322                | 1,226,101                | 1,265,128                | 2.70%       |
|                    |                              | 4,028,226                | 3,984,009                | 4,116,933                | 4,254,392                | 4,396,544                | _           |
| Expenses           |                              |                          |                          |                          |                          |                          |             |
|                    | Personnel Costs              | 2,866,473                | 2,981,131                | 3,100,377                | 3,224,392                | 3,353,367                | 4.00%       |
|                    | Buildings & Land             | 189,600                  | 193,392                  | 197,260                  | 201,205                  | 205,229                  | 2.00%       |
|                    | Vehicles & Equipment         | 246,904                  | 255,546                  | 264,490                  | 273,747                  | 283,328                  | 3.50%       |
|                    | Communications & IT Services | 119,100                  | 122,078                  | 125,129                  | 128,258                  | 131,464                  | 2.50%       |
|                    | Travel & Training            | 70,350                   | 72,109                   | 73,911                   | 75 <i>,</i> 759          | 77,653                   | 2.50%       |
|                    | Managerial Costs             | 183,655                  | 187,328                  | 191,075                  | 194,896                  | 198,794                  | 2.00%       |
|                    | Funding to Capital           | 352,145                  | 172,426                  | 164,692                  | 156,136                  | 146,708                  | _           |
|                    |                              | 4,028,226                | 3,984,009                | 4,116,934                | 4,254,393                | 4,396,544                | _           |
|                    | Net Surplus (Deficit)        | -                        | -                        | -                        | -                        | -                        |             |

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